MISSION: READINESS
COUNCIL FOR A STRONG AMERICA

February 27, 2019

Members of Congress:

We write as retired admirals and generals, and members of the national security organization Mission: Readiness, to urge you to support programs that help America's children grow into healthy, educated, citizen-ready adults. Particularly, we respectfully request that you reevaluate spending caps mandated by the Budget Control Act of 2011 (BCA) and provide balanced investments in both defense and non-defense discretionary (NDD) programs.

As Members of Mission: Readiness, we recognize the fact that the strength of our military – and our Nation – is dependent on the strength of our people. We are deeply concerned that 71 percent of young Americans ages 17 to 24 cannot qualify for military service because they are too poorly educated, medically or physically unfit, or have a disqualifying record of crime or drug abuse. The implications of this recruitment crisis were underscored last year, when the Army fell short of its 2018 recruiting goal by 6,500 soldiers. Further, in 2018 the Army missed its end strength goal for the active duty component by almost 7,500 soldiers, and the Army National Guard and Army Reserve missed their end strength goals by 8,000 and 9,000 soldiers, respectively. The shortage of qualified young people who are willing to serve will continue to erode the strength of our military, unless we address the root causes now.

NDD programs play a variety of roles in supporting and enhancing our national security by contributing directly to the health, education, and development of our youngest generation. These crucial NDD programs include:

- Child Care and Development Block Grants (CCDBG), which help low-income families afford child care. Research shows that access to quality child care has significant positive impacts on children's social, cognitive, and physical development.

- Head Start and Early Head Start, which help children from low-income families access early learning opportunities and become prepared for kindergarten. Studies have found that the Head Start participants gain long-term educational benefits, including increased rates of high school graduation.

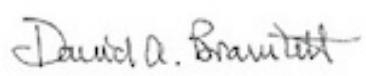
The sequestration cuts mandated by the BCA pose a direct threat to the effectiveness of these and other key NDD programs. Without a new budget agreement from Congress, NDD funding will be cut by $55 billion compared to Fiscal Year 2019. These cuts would severely undermine the ability of programs like CCDBG, Head Start, and Early Head Start to serve children and put them on the path toward productive citizenship.

Last year, Congress worked in a bipartisan fashion to pass a two-year budget agreement that avoided sequestration cuts, provided key new investments for important programs, and did so in a balanced manner that strengthened both defense and NDD activities. We strongly urge you to follow this example for the coming fiscal years and avoid the drastic cuts of sequestration, while maintaining a balanced approach to setting discretionary budget levels.

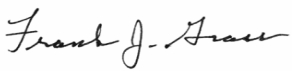
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Providing for the common defense is one of the most fundamental and important constitutional duties of Congress. By providing balanced investments across both defense and non-defense discretionary programs, Congress will continue to ensure our national security, both now and for generations to come.

Very respectfully,


General (Ret.) David A. Bramlett
U.S. Army


General (Ret.) Bantz J. Craddock
U.S. Army

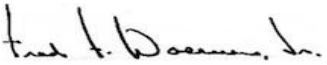

General (Ret.) Frank J. Grass
U.S. Army


General (Ret.) James T. Hill
U.S. Army

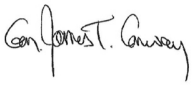

General (Ret.) William F. Kernan
U.S. Army


General (Ret.) William S. Wallace
U.S. Army


General (Ret.) Jonnie E. Wilson
U.S. Army


General (Ret.) Fred F. Woerner, Jr.
U.S. Army


General (Ret.) Walter E. Boomer
U.S. Marine Corps


General (Ret.) James T. Conway
U.S. Marine Corps


General (Ret.) William L. Nyland
U.S. Marine Corps


Admiral (Ret.) Gregory G. Johnson
U.S. Navy


Admiral (Ret.) Leighton W. Smith
U.S. Navy

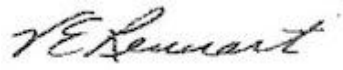

General (Ret.) William M. Fraser, III
U.S. Force

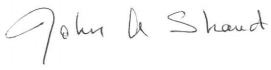

General (Ret.) Richard E. Hawley
U.S. Air Force

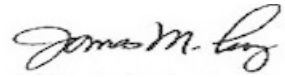

General (Ret.) Gilmary M. Hostage III
U.S. Air Force


General (Ret.) Gregory S. Martin
U.S. Air Force


General (Ret.) Craig R. McKinley
U.S. Air Force

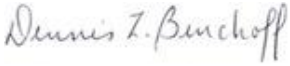

General (Ret.) Victor E. Renuart
U.S. Air Force


General (Ret.) John A. Shaud
U.S. Air Force


Admiral (Ret.) James M. Loy
U.S. Coast Guard


Lieutenant General (Ret.) Jared L. Bates
U.S. Army

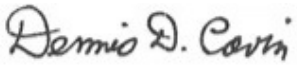

Lieutenant General (Ret.) J. Michael Bednarek
U.S. Army


Lieutenant General (Ret.) Dennis L. Benchoff
U.S Army

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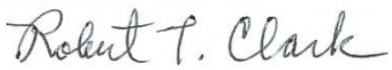
Lieutenant General (Ret.) Kevin T. Campbell
U.S. Army



Lieutenant General (Ret.) Dennis D. Cavin
U.S. Army



Lieutenant General (Ret.) Reginald A. Centracchio
U.S. Army



Lieutenant General (Ret.) Robert T. Clark
U.S. Army



Lieutenant General (Ret.) Joseph M. Cosumano, Jr.
U.S. Army

/s/
Lieutenant General (Ret.) Karen E. Dyson
U.S. Army



Lieutenant General (Ret.) Samuel E. Ebbesen
U.S. Army



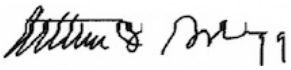
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U.S. Army



Lieutenant General (Ret.) Robert G. Gard, Jr.
U.S. Army



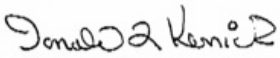
Lieutenant General (Ret.) William B. Garrett, III
U.S. Army



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Lieutenant General (Ret.) Don Kerrick
U.S. Army



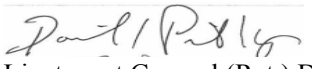
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U.S. Army



Lieutenant General (Ret.) John P. Otjen
U.S. Army



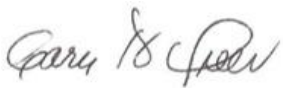
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U.S. Army



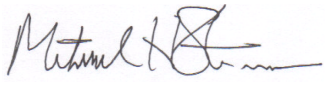
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Lieutenant General (Ret.) Edward Soriano
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Lieutenant General (Ret.) Gary D. Speer
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Lieutenant General (Ret.) Mitch Stevenson
U.S. Army



Lieutenant General (Ret.) William P. Tangney
U.S. Army



Lieutenant General (Ret.) Herbert R. Temple, Jr.
U.S. Army



Lieutenant General (Ret.) Michael A. Vane
U.S. Army

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Lieutenant General (Ret.) Richard P. Zahner
U.S. Army



Lieutenant General (Ret.) John Castellaw
U.S Marine Corps



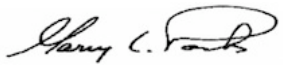
Lieutenant General (Ret.) Wallace C. Gregson
U.S. Marine Corps



Lieutenant General (Ret.) Steven A. Hummer
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Lieutenant General (Ret.) Jack W. Klimp
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Lieutenant General (Ret.) Garry L. Parks
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Lieutenant General (Ret.) Duane D. Thiessen
U.S. Marine Corps



Lieutenant General (Ret.) George J. Trautman, III
U.S. Marine Corps



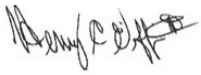
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Vice Admiral (Ret.) Daniel Cooper
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Vice Admiral (Ret.) William D. Crowder
U.S. Navy



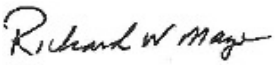
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U.S. Navy



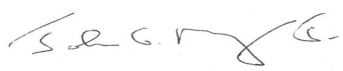
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U.S. Navy



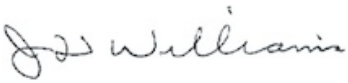
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U.S. Navy



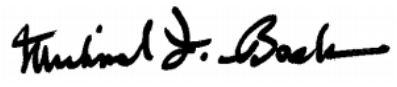
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Vice Admiral (Ret.) Jerry L. Unruh
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Vice Admiral (Ret.) James D. "J.D." Williams
U.S. Navy



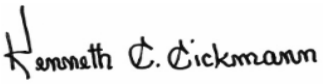
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U.S. Air Force



Lieutenant General (Ret.) Richard Burpee
U.S. Air Force



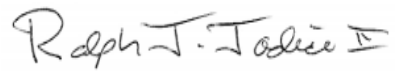
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U.S. Air Force



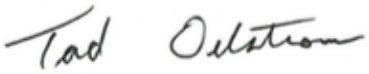
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U.S. Air Force



Lieutenant General (Ret.) Ralph J. Jodice, II
U.S. Air Force

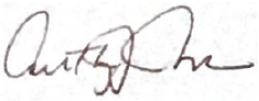


Lieutenant General (Ret.) Tad Oelstrom
U.S. Air Force

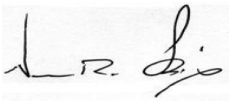


Lieutenant General (Ret.) John F. Regni
U.S. Air Force

/s/
Lieutenant General (Ret.) Darryl Lee Roberson
U.S. Air Force



Lieutenant General (Ret.) Anthony Rock
U.S. Air Force



Lieutenant General (Ret.) Norman R. Seip
U.S. Air Force



Lieutenant General (Ret.) Loyd S. "Chip" Utterback
U.S. Air Force



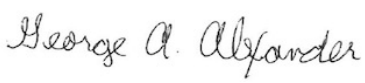
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U.S. Air Force



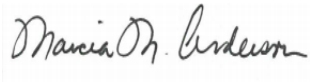
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U.S. Coast Guard



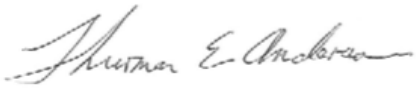
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U.S. Army



Major General (Ret.) George A. Alexander
U.S. Army



Major General (Ret.) Marcia M. Anderson
U.S. Army



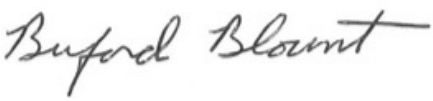
Major General (Ret.) Thurman E. Anderson
U.S. Army



Major General (Ret.) Arthur M. Bartell
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Major General (Ret.) Peter T. Berry
U.S. Army



Major General (Ret.) Buford "Buff" Blount
U.S. Army



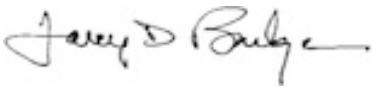
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U.S. Army



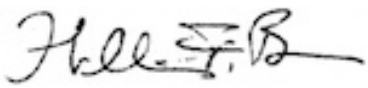
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U.S. Army



Major General (Ret.) Robert T. Bray
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Major General (Ret.) Larry D. Budge
U.S. Army

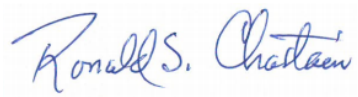


Major General (Ret.) William F. Burns
U.S. Army

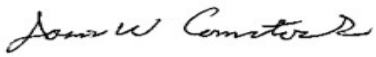
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Major General (Ret.) George A. Buskirk, Jr.
U.S. Army



Major General (Ret.) Ronald S. Chastain
U.S. Army



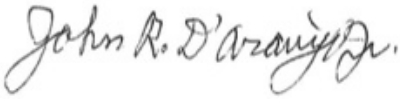
Major General (Ret.) James W. Comstock
U.S. Army



Major General (Ret.) Kendall Cox
U.S. Army



Major General (Ret.) William T. Crosby
U.S. Army



Major General (Ret.) John R. D'Araujo, Jr.
U.S. Army

/s/
Major General (Ret.) Don O. Daniel
U.S. Army



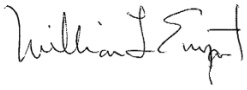
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U.S. Army



Major General (Ret.) James D. Davis
U.S. Army



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U.S. Army

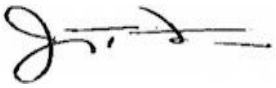


Major General (Ret.) William Enyart
U.S. Army



Major General (Ret.) Rick D. Erlandson
U.S. Army

/s/
Major General (Ret.) Gina S. Farrisee
U.S. Army



Major General (Ret.) John T. Furlow
U.S. Army



Major General (Ret.) Donald J. Goldhorn
U.S. Army



Major General (Ret.) Elder Granger, M.D.
U.S. Army



Major General (Ret.) Peter J. Gravett
U.S. Army



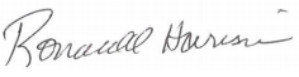
Major General (Ret.) Rodney R. Hannula
U.S. Army



Major General (Ret.) Gus L. Hargett
U.S. Army



Major General (Ret.) George H. Harmeyer
U.S. Army

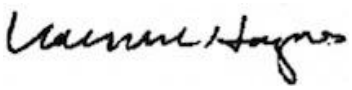


Major General (Ret.) Ronald O. Harrison
U.S. Army

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Major General (Ret.) Steven J. Hashem
U.S. Army



Major General (Ret.) Ralph L. Haynes, M.D.
U.S. Army



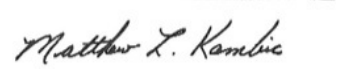
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U.S. Army



Major General (Ret.) Jeffrey A. Jacobs
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Major General (Ret.) James Kelley
U.S. Army



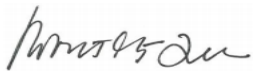
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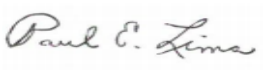
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U.S. Army



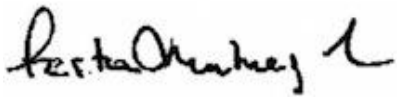
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U.S. Army



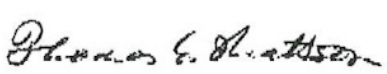
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Major General (Ret.) Randy Manner
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Major General (Ret.) Lester Martinez-Lopez
U.S. Army



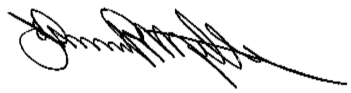
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U.S. Army



Major General (Ret.) James Milano
U.S. Army



Major General (Ret.) Gerald A. Miller
U.S. Army



Major General (Ret.) Jonny Ray Miller
U.S. Army

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Major General (Ret.) Don C. Morrow
U.S. Army



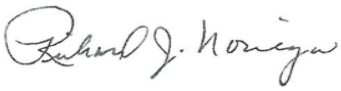
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Major General (Ret.) William T. Nesbitt
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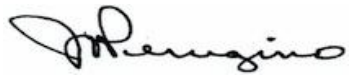
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U.S. Army



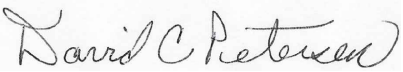
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U.S. Army



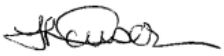
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Major General (Ret.) David C. Petersen
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Major General (Ret.) Leslie Purser
U.S. Army



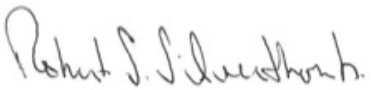
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U.S. Army



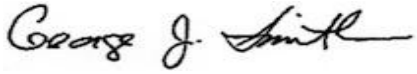
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Major General (Ret.) Roger W. Sandler
U.S. Army



Major General (Ret.) Robert S. Silverthorn, Jr.



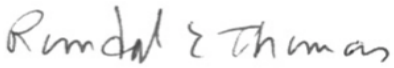
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U.S. Army



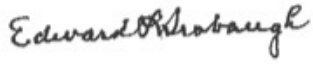
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U.S. Army



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U.S. Army



Major General (Ret.) Randal E. Thomas
U.S. Army



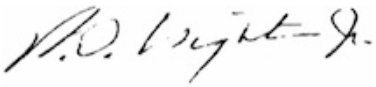
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U.S. Army



Major General (Ret.) Greg Wayt
U.S. Army

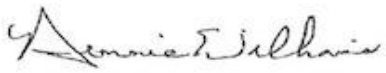


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U.S. Army

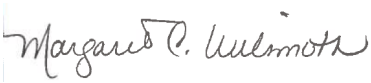


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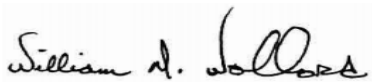
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Major General (Ret.) Bennie E. Williams
U.S. Army



Major General (Ret.) Margaret Wilmoth
U.S. Army



Major General (Ret.) William D. Wofford
U.S. Army



Major General (Ret.) Ronald Young
U.S. Army



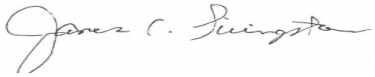
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U.S. Army



Major General (Ret.) Juan G. Ayala
U.S. Marine Corps



Major General (Ret.) Francis X. Hamilton
U.S. Marine Corps



Major General (Ret.) James E. Livingston
U.S. Marine Corps



Major General (Ret.) David Mize
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Major General (Ret.) Douglas V. O'Dell
U.S. Marine Corps



Major General (Ret.) Dean Sangalis
U.S. Marine Corps



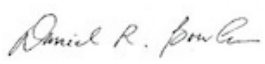
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U.S. Marine Corps



Major General (Ret.) Cornell Wilson, Jr.
U.S. Marine Corps



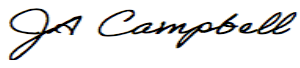
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U.S. Navy



Rear Admiral (Ret.) Daniel R. Bowler
U.S. Navy



Rear Admiral (Ret.) Joseph F. Callo
U.S. Navy



Rear Admiral (Ret.) Jay A. Campbell
U.S. Navy



Rear Admiral (Ret.) Walter H. Cantrell
U.S. Navy



Rear Admiral (Ret.) James J. Carey
U.S. Navy



Rear Admiral (Ret.) Wendi B. Carpenter
U.S. Navy



Rear Admiral (Ret.) Casey W. Coane
U.S. Navy



Rear Admiral (Ret.) Donna Lynn Crisp
U.S. Navy



Rear Admiral (Ret.) Vincent Griffith
U.S. Navy



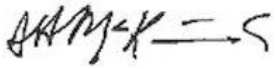
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U.S. Navy



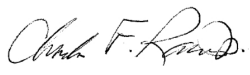
Rear Admiral (Ret.) William A. Kowba
U.S. Navy



Rear Admiral (Ret.) Steven A. Kunkle
U.S. Navy



Rear Admiral (Ret.) John H. McKinley
U.S. Navy



Rear Admiral (Ret.) Charles F. Rauch, Jr.
U.S. Navy



Rear Admiral (Ret.) William D. Rodriguez
U.S. Navy



Rear Admiral (Ret.) Gordon Russell
U.S. Navy

/s/
Rear Admiral (Ret.) Hamlin Tallent
U.S. Navy



Rear Admiral (Ret.) Miles B. "Ben" Wachendorf
U.S. Navy



Rear Admiral (Ret.) Jerry D. West
U.S. Navy



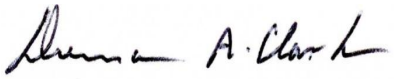
Rear Admiral (Ret.) Charles Williams
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Major General (Ret.) John Barry
U.S. Air Force



Major General (Ret.) Tod Bunting
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Major General (Ret.) Drennan A. Clark
U.S. Air Force



Major General (Ret.) William D. Cobetto
U.S. Air Force



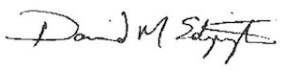
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Major General (Ret.) Nelson E. Durgin
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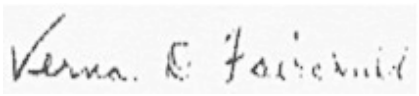


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U.S. Air Force



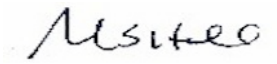
Major General (Ret.) David M. Edgington
U.S. Air Force

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Major General (Ret.) Verna Fairchild
U.S. Air Force

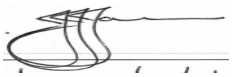

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U.S. Air Force


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Major General (Ret.) Erik Hearon
U.S. Air Force

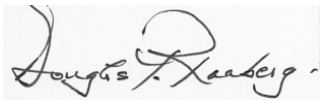

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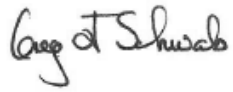

Major General (Ret.) James J. Jones
U.S. Air Force


Major General (Ret.) Mark R. Musick
U.S. Air Force


Major General (Ret.) George W. "Nordie" Norwood
U.S. Air Force


Major General (Ret.) Anthony F. Przybyslawski
U.S. Air Force

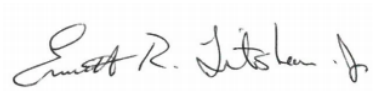

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U.S. Air Force


Major General (Ret.) Gregory J. Schwab
U.S. Air Force


Major General (Ret.) Cassie A. Strom
U.S. Air Force


Major General (Ret.) Errol G. Stump
U.S. Air Force


Major General (Ret.) Paul J. Sullivan
U.S. Air Force


Major General (Ret.) Emmett Titshaw
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Major General (Ret.) Edward W. Tonini
U.S. Air Force

/s/
Major General (Ret.) James A. Whitmore
U.S. Air Force

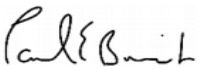

Major General (Ret.) Bobby J. Wilkes
U.S. Air Force


Major General (Ret.) Michael N. Wilson
U.S. Air Force


Major General (Ret.) Delilah Works
U.S. Air Force


Rear Admiral (Ret.) Thomas F. Atkin
U.S. Coast Guard


Rear Admiral (Ret.) J. Scott Burhoe
U.S. Coast Guard


Rear Admiral (Ret.) Paul E. Busick
U.S. Coast Guard

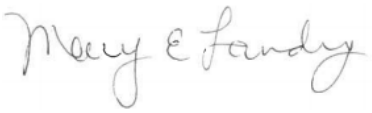
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Rear Admiral (Ret.) David R. Callahan
U.S. Coast Guard



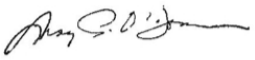
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Rear Admiral (Ret.) Mary Landry
U.S. Coast Guard



Rear Admiral (Ret.) Carlton Moore
U.S. Coast Guard



Rear Admiral (Ret.) Mary P. O'Donnell
U.S. Coast Guard



Rear Admiral (Ret.) Ronald J. Rábago
U.S. Coast Guard



Rear Admiral (Ret.) Steven H. Ratti
U.S. Coast Guard



Rear Admiral (Ret.) J. Timothy Riker
U.S. Coast Guard



Rear Admiral (Ret.) Norman T. "Norm" Saunders
U.S. Coast Guard



Rear Admiral (Ret.) Michael R. Seward
U.S. Coast Guard



Rear Admiral (Ret.) Timothy S. Sullivan
U.S. Coast Guard



Brigadier General (Ret.) Norman Andersson
U.S. Army



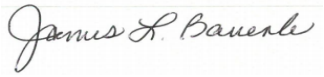
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U.S. Army



Brigadier (Ret.) General William Austin
U.S. Army



Brigadier General (Ret.) Margarett Barnes
U.S. Army



Brigadier General (Ret.) James L. Bauerle
U.S. Army



Brigadier General (Ret.) Jerry Beck
U.S. Army



Brigadier General (Ret.) Robert Benson
U.S. Army



Brigadier General (Ret.) James J. Bisson
U.S. Army

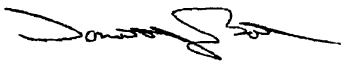


Brigadier General (Ret.) Spessard Boatright
U.S. Army



Brigadier General (Ret.) Stephen E. Bogle
U.S. Army

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Brigadier General (Ret.) Donald C. Bolduc
U.S. Army



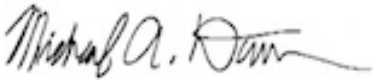
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U.S. Army



Brigadier General (Ret.) Robert Crear
U.S. Army



Brigadier General (Ret.) Charles O. Dillard
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Brigadier General (Ret.) Michael A. Dunn, M.D.
U.S. Army



Brigadier General (Ret.) Robert J. Felderman
U.S. Army



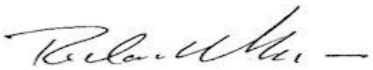
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U.S. Army



Brigadier General (Ret.) Alan Fry
U.S. Army



Brigadier General (Ret.) Robert E. Gaylord
U.S. Army



Brigadier General (Ret.) Richard V. Geraci
U.S. Army



Brigadier General (Ret.) Edward H. Gerhardt
U.S. Army



Brigadier General (Ret.) David E. Greer
U.S. Army



Brigadier General (Ret.) John A. “Jack” Hammond
U.S. Army



Brigadier General (Ret.) John C. Hanley
U.S. Army



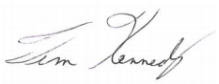
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U.S. Army



Brigadier General (Ret.) William J. Johnson, Jr.
U.S. Army



Brigadier General (Ret.) Gary L. Jones
U.S. Army



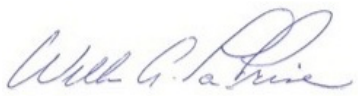
Brigadier General (Ret.) Tim Kennedy
U.S. Army



Brigadier General (Ret.) Kenneth A. Koon
U.S. Army



Brigadier General (Ret.) William F. Kuehn
U.S. Army



Brigadier General (Ret.) William A. LaPrise
U.S. Army

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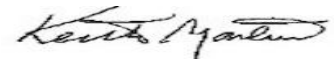
Brigadier General (Ret.) Robert C. Lee
U.S. Army



Brigadier General (Ret.) Donald H. Marden
U.S. Army



Brigadier General (Ret.) Charles D. Martin
U.S. Army



Brigadier General (Ret.) Keith Martin
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Brigadier General (Ret.) David L. McGinnis
U.S. Army



Brigadier General (Ret.) Marvin E. Mitchiner
U.S. Army

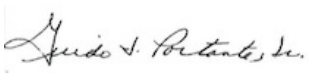
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Brigadier General (Ret.) Jerry L. Neff
U.S. Army



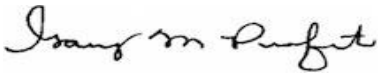
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U.S. Army



Brigadier General (Ret.) John Poppe
U.S. Army



Brigadier General (Ret.) Guido J. Portante, Jr.
U.S. Army



Brigadier General (Ret.) Gary M. Profit
U.S. Army



Brigadier General (Ret.) Joe E. Ramirez, Jr.
U.S. Army



Brigadier General (Ret.) Velma L. Richardson
U.S. Army



Brigadier General (Ret.) Douglas R. Satterfield
U.S. Army



Brigadier General (Ret.) John Schmader
U.S. Army

/s/
Brigadier General (Ret.) George M. Schwartz
U.S. Army



Brigadier General (Ret.) Donald L. Scott
U.S. Army



Brigadier General (Ret.) Roger L. Shields
U.S. Army



Brigadier General (Ret.) Shepard B. Stone
U.S. Army



Brigadier General (Ret.) Thomas E. Swain
U.S. Army



Brigadier General (Ret.) Robin C. Timmons
U.S. Army



Brigadier General (Ret.) Terry J. Tyler
U.S. Army



Brigadier General (Ret.) Robin Umberg
U.S. Army



Brigadier General (Ret.) Theodore "Ted" Vander Els
U.S. Army

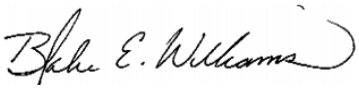
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Brigadier General (Ret.) William A. West
U.S. Army



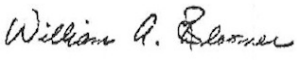
Brigadier General (Ret.) Stanley J. Wilk
U.S. Army



Brigadier General (Ret.) Blake E. Williams
U.S. Army



Brigadier General (Ret.) Dayle E. Williamson
U.S. Army



Brigadier General (Ret.) William A. Bloomer
U.S. Marine Corps



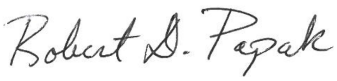
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U.S. Marine Corps



Brigadier General (Ret.) Stephen A. Cheney
U.S. Marine Corps



Brigadier General (Ret.) Joseph V. Medina
U.S. Marine Corps



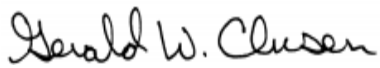
Brigadier General (Ret.) Robert D. Papak
U.S. Marine Corps



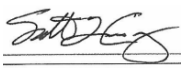
Brigadier General (Ret.) James C. Walker
U.S. Marine Corps



Rear Admiral (Ret.) James A. "Jamie" Barnett, Jr.
U.S. Navy



Rear Admiral (Ret.) Gerald W. "Jerry" Clusen
U.S. Navy



Rear Admiral (Ret.) Scott T. Craig
U.S. Navy



Rear Admiral (Ret.) A.B. Cruz III
U.S. Navy



Rear Admiral (Ret.) Ronald H. Henderson, Jr.
U.S. Navy



Rear Admiral (Ret.) Mark D. Lawton
U.S. Navy



Rear Admiral (Ret.) Kenneth M. Perry
U.S. Navy



Rear Admiral (Ret.) Harry T. Rittenour
U.S. Navy



Rear Admiral (Ret.) James H. Rodman, Jr.
U.S. Navy



Rear Admiral (Ret.) Vinson Smith
U.S. Navy



Rear Admiral (Ret.) Thomas J. "TJ" Wilson, III
U.S. Navy



Brigadier General (Ret.) Richard W. "Rick" Ash
U.S. Air Force

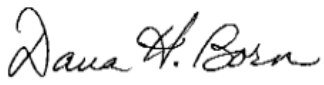


Brigadier General (Ret.) Myron Ashcraft
U.S. Air Force



Brigadier General (Ret.) Stephen M. Atkinson
U.S. Air Force

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Brigadier General (Ret.) Dana H. Born
U.S. Air Force



Brigadier General (Ret.) Chalmers Carr, Jr.
U.S. Air Force



Brigadier General (Ret.) Paul G. Cohen
U.S. Air Force



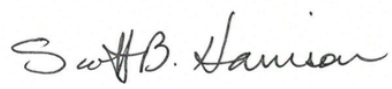
Brigadier General (Ret.) Max H. Della
U.S. Air Force



Brigadier General (Ret.) John W. Douglass
U.S. Air Force



Brigadier General (Ret.) Jerald L. Engelman
U.S. Air Force



Brigadier General (Ret.) Scott B. Harrison
U.S. Air Force



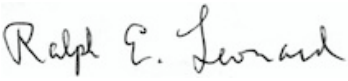
Brigadier General (Ret.) Allison Hickey
U.S. Air Force



Brigadier General (Ret.) Ronald L. Huntley
U.S. Air Force



Brigadier General (Ret.) James M. Johnston III
U.S. Air Force Retired



Brigadier General (Ret.) Ralph Leonard
U.S. Air Force



Brigadier General (Ret.) Anthony Liguori
U.S. Air Force



Brigadier General (Ret.) Larry V. Lunt
U.S. Air Force



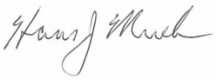
Brigadier General (Ret.) Patrick Martin
U.S. Air Force



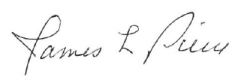
Brigadier General (Ret.) James McDevitt
U.S. Air Force



Brigadier General (Ret.) Joe I. Mensching
U.S. Air Force



Brigadier General (Ret.) Hans J. Mueh
U.S. Air Force



Brigadier General (Ret.) James Pierce
U.S. Air Force



Brigadier General (Ret.) Douglas M. Pierce
U.S. Air Force

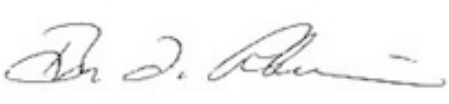


Brigadier General (Ret.) Avrum "Mark" Rabin
U.S. Air Force

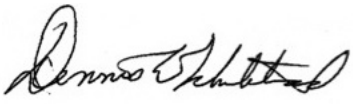


Brigadier General (Ret.) Regner Rider
U.S. Air Force

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Brigadier General (Ret.) Ben T. Robinson
U.S. Air Force



Brigadier General (Ret.) Dennis Schulstad
U.S. Air Force



Brigadier General (Ret.) Debra Scullary
U.S. Air Force



Brigadier General (Ret.) John G. Sheedy
U.S. Air Force



Brigadier General (Ret.) Allyson R. Solomon
U.S. Air Force



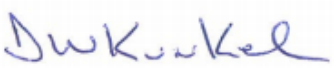
Brigadier General (Ret.) Richard G. Turner
U.S. Air Force



Brigadier General (Ret.) Terrence P. Woods
U.S. Air Force



Brigadier General (Ret.) Wayne Wright
U.S. Air Force



Rear Admiral (Ret.) David Kunkel
U.S. Coast Guard